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when software development teams move to agile methods experienced project managers often struggle doubtful about the new approach and uncertain about their new roles and responsibilities in this book two long time certified project management professionals pmprs and scrum trainers have built a bridge to this dynamic new paradigm they show experienced project managers how to successfully transition to agile by refocusing on facilitation and collaboration not command and control the authors begin by explaining how agile works how it differs from traditional plan driven methodologies the benefits it promises and the real world results it delivers next they systematically map the project management institute s classic methodology independent techniques and terminology to agile practices they cover both process and project lifecycles and carefully address vital issues ranging from scope and time to cost management and stakeholder communication finally drawing on their own extensive personal experience they put a human face on your personal transition to agile covering the emotional challenges personal values and key leadership traits you ll need to succeed coverage includes relating the pmbokr guide ideals to agile practices similarities overlaps and differences understanding the role and value of agile techniques such as iteration release planning and retrospectives using agile techniques to systematically and continually reduce risk implementing quality assurance qa where it belongs in analysis design defect prevention and continuous improvement learning to trust your teams and listen for their discoveries procuring purchasing and contracting for software in agile collaborative environments avoiding the common mistakes software teams make in transitioning to agile coordinating with project management offices and non agile teams selling agile within your teams and throughout your organization for every project manager who wants to become more agile part i an agile overview 7 chapter 1 what is agile 9 chapter 2 mapping from the pmbokr guide to agile 25 chapter 3 the agile project lifecycle in detail 37 part ii the bridge relating pmbokr guide practices to agile practices 49 chapter 4 integration management 51 chapter 5 scope management 67 chapter 6 time management 83 chapter 7 cost management 111 chapter 8 quality management 129 chapter 9 human resources management 143 chapter 10 communications management 159 chapter 11 risk management 177 chapter 12 procurement management 197 part iii crossing the bridge to agile 215 chapter 13 how will my responsibilities change 217 chapter 14 how will i work with other teams who aren t agile 233 chapter 15 how can a project management office support agile 249 chapter 16 selling the benefits of agile 265 chapter 17 common mistakes 285 appendix a agile methodologies 295 appendix b agile artifacts 301 glossary 321 bibliography 327 index 333 this book is about project success and the secret to achieving this success effective project leadership filled with samples templates and guidelines it covers the five principles of effective project leadership building vision nurturing collaboration promoting performance cultivating learning and ensuring results using nontechnical language this practical guide explains how to integrate these principles into daily work to help you effectively set up manage and align your projects for success rev ed of project management for business engineering and technology principles and practice 3rd ed c2008 asking tough questions about the current state of project management the 12 pillars of project excellence a lean approach to improving project results provides groundbreaking techniques to achieve excellence in project leadership that can result in six sigma type results or failure free projects it unveils novel solutions and breakthrough concep advances in computer and information sciences and engineering includes a set of rigorously reviewed world class manuscripts addressing and detailing state of the art research projects in the areas of computer science software engineering computer engineering and systems engineering and sciences advances in computer and information sciences and engineering includes selected papers from the conference proceedings of the international conference on systems computing sciences and software engineering scss 2007 which was part of the international joint conferences on computer information and systems sciences and engineering cisse 2007

comprised of research articles written for a major international conference this book covers the state of the art in communication systems and engineering science topics covered include network management wireless networks electronics and many others

## ***The Software Project Manager's Bridge to Agility***

2008-05-19

when software development teams move to agile methods experienced project managers often struggle doubtful about the new approach and uncertain about their new roles and responsibilities in this book two long time certified project management professionals pmp's and scrum trainers have built a bridge to this dynamic new paradigm they show experienced project managers how to successfully transition to agile by refocusing on facilitation and collaboration not command and control the authors begin by explaining how agile works how it differs from traditional plan driven methodologies the benefits it promises and the real world results it delivers next they systematically map the project management institute's classic methodology independent techniques and terminology to agile practices they cover both process and project lifecycles and carefully address vital issues ranging from scope and time to cost management and stakeholder communication finally drawing on their own extensive personal experience they put a human face on your personal transition to agile covering the emotional challenges personal values and key leadership traits you'll need to succeed coverage includes relating the pmbok® guide ideals to agile practices similarities overlaps and differences understanding the role and value of agile techniques such as iteration release planning and retrospectives using agile techniques to systematically and continually reduce risk implementing quality assurance qa where it belongs in analysis design defect prevention and continuous improvement learning to trust your teams and listen for their discoveries procuring purchasing and contracting for software in agile collaborative environments avoiding the common mistakes software teams make in transitioning to agile coordinating with project management offices and non agile teams selling agile within your teams and throughout your organization for every project manager who wants to become more agile part i an agile overview 7 chapter 1 what is agile 9 chapter 2 mapping from the pmbok® guide to agile 25 chapter 3 the agile project lifecycle in detail 37 part ii the bridge relating pmbok® guide practices to agile practices 49 chapter 4 integration management 51 chapter 5 scope management 67 chapter 6 time management 83 chapter 7 cost management 111 chapter 8 quality management 129 chapter 9 human resources management 143 chapter 10 communications management 159 chapter 11 risk management 177 chapter 12 procurement management 197 part iii crossing the bridge to agile 215 chapter 13 how will my responsibilities change 217 chapter 14 how will i work with other teams who aren't agile 233 chapter 15 how can a project management office support agile 249 chapter 16 selling the benefits of agile 265 chapter 17 common mistakes 285 appendix a agile methodologies 295 appendix b agile artifacts 301 glossary 321 bibliography 327 index 333

## **Leadership Principles for Project Success**

2010-08-25

this book is about project success and the secret to achieving this success effective project leadership filled with samples templates and guidelines it covers the five principles of effective project leadership building vision nurturing collaboration promoting performance cultivating learning and ensuring results using nontechnical language this practical guide explains how to integrate these principles into daily work to help you effectively set up manage and align your projects for success



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